

FMEA Example - Failure Mode and Effects Analysis:

| Process Step | Potential Failure Mode | Potential Failure Effect | Severity (S) | Potential Causes | Occurrence (O) | Current Process Controls | Detection (D) | RPN | Recommended Actions | Responsibility and Target Completion Date | Action Results | | | |
|----------------------|--|---|---|---|--|--|---|--|--|---|----------------|----------------|---------------|-----|
| What is the Step? | In what ways can the step go wrong? | What is the impact on the customer if the failure mode is not prevented or corrected? | How severe is the effect on the customer? | What causes the step to go wrong (i.e., how could the failure mode occur)? | How frequently is the cause likely to occur? | What are the existing controls that either prevent the failure mode from occurring or detect it should it occur? | How probable is detection of failure mode or its cause? | Risk priority number calculated as S x O x D | What are the actions for reducing the occurrence of the cause or for improving its detection? Provide actions on all high RPNs and on severity of 9 or 10 | Who is responsible for what? What is the expected date of completion of action plan? Or when you are planning to complete the planned action? | Severity (S) | Occurrence (O) | Detection (D) | RPN |
| Prepare RL Call | Not all modules are accounted for (RL/No RL) | Library can't stand over process | 7 | Admin not engaging | 4 | None | 10 | 280 | Monitor # active modules no accounted for | Collections (prior to sending out call) | 7 | 4 | 1 | 28 |
| Communicate RL Call | Academics don't engage | Don't have RL for modules | 7 | May not open mail, mail may not reach right person, email may not be engaging | 5 | None | 10 | 350 | Monitor # emails opened and #links clicked through - follow up with School-level stats to incentivise engagement | CCL's (first week of term) | 7 | 4 | 3 | 84 |
| RL Exchange | Academics don't engage | Don't get RL and unhappy academics | 8 | List already provided but not available via library | 7 | None | 10 | 560 | Monitor: # items per school V% of items with code. Manage expectations in initial communications: # RL items + % with codes as concrete context per school | Collections (prior to sending out call and as required for CLL's follow ups) | 5 | 7 | 7 | 245 |
| Material Procurement | Late in-process communications | Unhappy academics and loss of trust | 3 | Backlog of orders | 3 | Report to management for support upon occurrence | 1 | 9 | | | | | | 0 |
| | Books not bought | Not enough books for students and unhappy academics | 9 | Order cancelled or book not available | 2 | None | 10 | 180 | Communicate cancelled or unavailable orders to academics | Collections (as occurs) | 5 | 2 | 1 | 10 |
| | | | 9 | Other modules using book but haven't provided RL | 2 | Include usage information in buying decision | 9 | 162 | Manage expectations in initial communications: # RL items + % with codes as concrete context per school | Collections (as part of original call and follow ups by CLL's) | 5 | 2 | 9 | 90 |